

**GERALD R. FORD INTERNATIONAL AIRPORT AUTHORITY
OPERATIONS AND MARKETING COMMITTEE MINUTES
Gerald R. Ford International Airport, International Room
5500 44th Street SE, Grand Rapids, MI 49512
Wednesday, May 20, 2026
8:00 AM**

The meeting was called to order at 8:00 AM by Chair Small.

Members Present: Jennifer Merchant, Doug Small, Dan Koorndyk – 3

Members Absent: Mike Verhulst – 1

Also Present: Tory Richardson, Alex Peric, Haley Meyer, Carlos Ruiz, Maria Kim, Ashley Thorsen, Chris King-Dye, Clint Nemeth, Michelle Baker, Nick Wiebenga, Jeff Berghage

5-1 Meeting Minutes

The Operations and Marketing Committee meeting minutes of April 22, 2026, were approved as submitted with a motion by Mrs. Merchant and support by Mr. Koorndyk.

5-2 Public Comment

No public comment.

5-3 Resolution 26-17: Natural Treatment System (NTS) Maintenance

Ms. Baker presented that the Natural Treatment System is starting to show signs of inefficiency in treating spent deicing fluid and requires maintenance. Replacement of stage-one treatment cell infrastructure is recommended prior to the 2026-27 deicing season.

Motion by Mrs. Merchant, supported by Mr. Koorndyk, the approval of project contracting authority not to exceed \$2,000,000 for the maintenance of the airport's Natural Treatment System, and authorization for the President and CEO to sign all associated documents. Motion carried.

5-4 Resolution 26-18: Terminal Boiler Replacement

Mr. King-Dye presented that the terminal's central boiler plant has experienced multiple boiler failures, including three of the four remaining boilers since January 2026. An assessment completed by the Authority's Systems Manager and consultant Fishbeck determined the existing piping system is incompatible with newer high-efficiency boilers. The project will include boiler replacement and updates to the piping system.

Motion by Mrs. Merchant, supported by Mr. Koorndyk, the approval of project contracting authority not to exceed \$2,400,000 for replacement of four terminal boilers and associated piping work, and authorization for the President and CEO to sign all associated documents. Motion carried.

5-5 Resolution 26-19: Amended and Restated Minimum Standards

Mr. Peric presented proposed updates to the Airport Minimum Standards, which establish the minimum requirements for conducting aeronautical activities at the Airport. The revisions modernize the standards, strengthen safety and compliance requirements, provide clearer administrative procedures and create a framework for regulating independent operators. The current standards were last amended in 2018, and draft revisions were circulated to aeronautical users and reviewed by Authority staff and aviation legal counsel.

Motion by Mrs. Merchant, supported by Mr. Koorndyk, the review and approval of the Gerald

R. Ford International Airport Amended and Restated Airport Minimum Standards.
Motion carried.

5-6 Q1 Concession Update

Mr. Ruiz presented the Q1 2026 concession gross sales compared to the same period last year.

5-7 May 2026 Construction/Project Report

Mr. Nemeth reviewed the status of the construction projects.

5-8 Other

No other business was discussed.

Meeting adjourned at 8:21 AM
HM