

**GERALD R. FORD INTERNATIONAL AIRPORT AUTHORITY
OPERATIONS AND MARKETING COMMITTEE MINUTES
Gerald R. Ford International Airport, International Room
5500 44th Street SE, Grand Rapids, MI 49512
Wednesday, October 15, 2025
8:15 AM**

The meeting was called to order at 8:15 AM by Chair Small.

Members Present: Jennifer Merchant, Doug Small, Dan Koorndyk – 3

Members Absent: Mike Verhulst – 1

Also Present: Tory Richardson, Alex Peric, Haley Meyer, Clint Nemeth, Maria Kim, Tom Cizauskas, Ashley Thorsen, Heidi Groenboom, Brian Hilbrands, Howard Mann (Campbell-Hill), Michael Day (HNTB)

10-1 Meeting Minutes

The Operations and Marketing Committee meeting minutes of September 17, 2025, were approved as submitted with a motion by Mrs. Merchant and support by Mr. Koorndyk.

10-2 Public Comment

No public comment.

10-3 Air Service Update

Mrs. Kim introduced Howard Mann with Campbell-Hill, who serves as the Airport's air service consultant. Mr. Mann provided an overview of air service at GRR, including a review of the current market, key challenges, and next steps.

10-4 2026 Capital Budget

Mr. Hilbrands reviewed the 2026 capital budget. He reviewed the current priorities and significant projects.

10-5 2027-2031 Capital Improvement Plan

Mr. Hilbrands reviewed the capital improvement plan (CIP). The current CIP anticipates the completion of ELEVATE components.

10-6 October 2025 Construction/Project Report

Mr. Nemeth reviewed the status of the construction projects.

10-7 Other

Ms. Groenboom presented our 2025 sponsorship program, including newly added partners such as Frederik Meijer Gardens & Sculpture Park and Calvin University.

Meeting adjourned at 9:02 AM
HM