

# REQUEST FOR PROPOSALS

Building 413 – Hangar Lease

Bid Number: 1142

DUE DATE: November 10, 2022

DUE TIME: 2:00 pm (local)

#### INTRODUCTION

The Gerald R. Ford International Airport Authority (GFIAA) is requesting proposals from qualified Respondents to redevelop and lease an existing 8,928 square foot aircraft hangar built in 1967 (commonly known as Hangar 413) located at 5186 44<sup>th</sup> St Corporate Drive, Grand Rapids, MI 49512 on the campus of the Gerald R. Ford International Airport. Any lease agreement will be negotiated after a proposal from a Respondent has been deemed acceptable by the Authority and its governing Board. Redevelopment of the facility with a primary aeronautical use that benefits the users of the airport, and the community is the key objective.

#### **SOLICITATION AND PROJECT SCHEDULE**

ACTIVITY	DATE
RFP Issue Date	September 28, 2022
Question Deadline	October 28, 2022
Submission Due Date	November 10, 2022 at 2 pm
Contract Start Date	Tentative April 1, 2023

GFIAA reserves the right to modify the deadline set forth in the above table in its sole discretion. Any such modifications will be stated in an addendum.

#### SITE INSPECTION

Respondents may request an on-site inspection by appointment only. Discussions between the Respondent and airport staff during the on-site inspection do not override any written specification or correspondence provided in this solicitation.

Contact for an appointment:

Contact Name	Laura Feigel
Contact Phone Number	(616) 233-6024

Respondents shall not communicate with the above contact for any reason other than for on-site inspection purpose. Any Respondent requesting a modification to the written specification should contact the Purchasing Department as instructed within this request.

### **RFP Background**

#### **OBJECTIVES**

The Gerald R. Ford International Airport Authority is seeking qualified firms or individuals to redevelop and lease out Hangar 413 located at 5186 44<sup>th</sup> St Corporate Drive, Grand Rapids, MI 49512 on the campus of Gerald R. Ford International Airport (GRR) in Grand Rapids, MI. The current lease for Hangar 413 concludes on March 31, 2023. At the successful conclusion of this RFP process, the Authority anticipates entering into a long-term lease for use of the facility beginning on April 1, 2023. Authority staff members will evaluate these proposals and will make a recommendation to the Board of Directors who will have final decision authority.

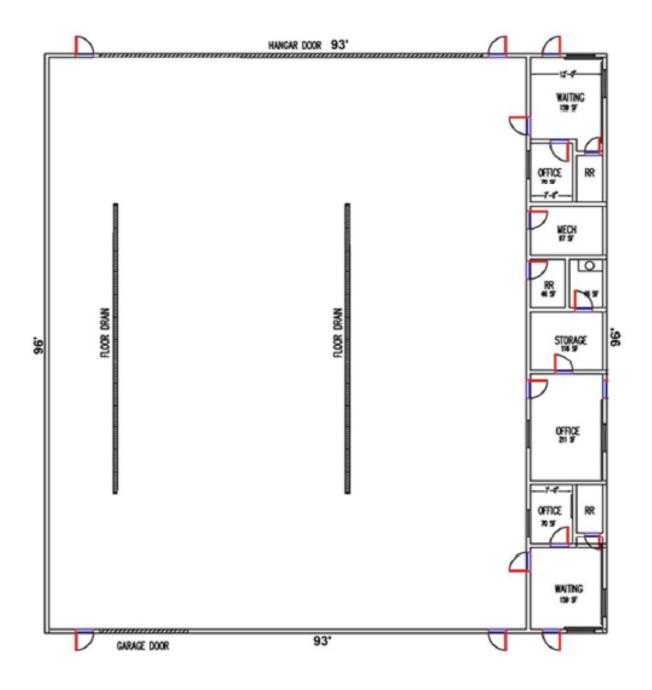
#### **REQUIREMENTS**

- 1. Primary use of the facility shall be for aviation activities. Examples of such include FBO services, Aircraft Management, A & P repair services, avionics services, flight training, private or corporate hangar activities, aviation research and development, aviation education/technical training and other aviation related businesses. These are examples only and not meant to restrict any other appropriate aviation related activity.
- 2. The successful Respondent must be insurable to the levels required by the GFIAA in the land lease. Aeronautical operations have additional requirements, as stated in the attached "Aeronautical Activity Permit" (Exhibit C).
- 3. Commercial operations at the site will require an annual Commercial Activity Permit issued by the Authority. The permit requires additional assurances over that required by the lease agreement and requires payment of an annual fee that is based on the type(s) of commercial activity offered at the site. An example has been attached as "Commercial Activity Permit" (Exhibit D).
- 4. The Authority will require exterior aesthetic improvements to the structure to bring it up to the GFIAA's standards at the beginning of the lease term. The extent of these improvements and the timeframe required to complete shall be proposed by the respondent.

#### PROPERTY INFORMATION

	HANGAR 413				
General Property Type	Industrial				
Property Sub Type	Airport / Airplane Hangar				
Occupancy Type	Single Tenant				
Condition	Average				
Gross Building Area (SF)	8,928				
Percent Office Space	14% (3 offices, 2 waiting areas)				
Land Area (SF)	33,181				
Year Built	1967				
Actual Age (Yrs.)	55				
Parking Type	Surface				
Hangar Doors	1, Bi-Folding				
Hangar Door Width	93'				
Hangar Door Clearance	22.5'				
Foundation	Poured Concrete				
Structural Frame	Steel				
Exterior Walls	Painted Metal				
Roof	Sloped Metal with Rubber Membrane				
	supported by Steel Truss. 23' to 26' Height.				
Drive-in Doors	1				
HVAC	Gas				
Sprinklers	None				
Interior Finishes	The improvements are 8,928 SF (1,248 SF of				
	office and 7,680 SF of hangar). The office is				
	finished in a typical manner, with carpeted				
	floors, painted drywall walls and acoustic				
	ceiling tile. The hangar has concrete flooring				
	and painted metal wall and ceiling with 2				
	trench drains.				

### **FLOOR PLAN**



#### **PROPERTY PHOTOS**



View of subject facing southeast.



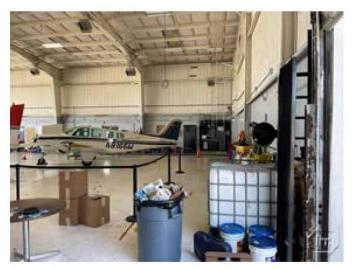
View of subject facing southwest.



View of subject facing northwest.



Interior of Hangar.



Interior of Hangar.



Interior of Hangar.



Office.



Office.



Apron.



Apron.



Street view of Corporate Drive facing south.



Street view of Corporate Road facing north.

### **AIRPORT INFORMATION**

The Gerald R. Ford International Airport is the second busiest airport in Michigan, serving business and leisure travelers with nonstop and connecting flights on six airlines to 27 major market destinations and over 1.45 million enplanements in 2021. The Ford Airport is managed and operated by the Gerald R. Ford International Airport Authority.

FBO services are currently provided by Signature Flight Support and Avflight.

For more information about GRR, please visit: www.grr.org

#### **RUNWAY INFORMATION**

# Runway 8R/26L

	11411114 0117 = 02	
Dimensions	10,001' x 150' / 3,048m x 46m	
Surface	Concrete/grooved, in good con	ndition
	100,000 lbs. Single	
Weight Bearing Capacity	190,000 lbs. Double	
	350,000 lbs. Double Tandem	
Runway Edge Lights	High intensity	
	Runway 8R	Runway 26L
Elevation	791.5 ft.	789.3 ft.
Runway Heading	087 magnetic, 081 true	267 magnetic, 261 true
Markings	Precision, in good condition	Precision, in good condition
RVR Equipment	Touchdown, rollout	Touchdown, rollout
	MALSR: 1,400-foot medium	MALSR: 1,400-foot medium
Annuagah Lighta	intensity approach lighting	intensity approach lighting
Approach Lights	system with runway	system with runway
	alignment indicator lights	alignment indicator lights
Touchdown Point	Yes, no lights	Yes, no lights

# Runway 17/35

Elevation Runway Heading	Runway 17 782.3 ft. 177 magnetic, 171 true		Runway 35 789.3 ft. 357 magnetic, 351 true			
Runway Edge Lights	High intensity					
Weight Bearing Capacity	100,000 lbs. Single 190,000 lbs. Double 350,000 lbs. Double Tandem					
Surface	Concrete/grooved, in good con	Concrete/grooved, in good condition				
Dimensions	8,501' x 150' / 2,591m x 46m					

Approach Lights	No	MALSR: 1,400-foot medium intensity approach lighting system with runway alignment indicator lights
Touchdown Point	Yes, no lights	Yes, no lights
Runway End Identifier Lights	Yes	No
Instrument Approach	No	ILS

Runway 8L/26R

Dimensions	5,00	5,001' x 100' / 1,524m x 30m				
Surface	Asph	Asphalt/grooved, in good condition				
Weight Bearing Capacity	110,	000 lbs. Single				
	160,	000 lbs. Double				
Runway Edge Lights	Med	Medium intensity				
		Runway 8L		Runway 26R		
Elevation	786.	2 ft.		783.8 ft.		
Runway Heading	087	magnetic, 081 true		267 magnetic, 261 true		
Touchdown Point	Yes,	no lights		Yes, no lights		
Runway End Identifier Lights	Yes			Yes		

#### **AIRPORT MINIMUM STANDARDS**

Any selected Respondent must be informed of and meet Airport Minimum Standards as published by the Gerald R. Ford International Airport Authority. Respondents will maintain responsibility to adhering to any future updates to Airport Minimum Standards throughout the duration of their lease.

#### REQUESTS FOR INFORMATION

Questions regarding this solicitation are to be submitted in writing to *purchasing@grr.org* prior to 5 p.m. on October 28, 2022.

GFIAA reserves the right to publish and respond to an inquiry, respond directly to the inquirer without publishing or not respond to the inquiry at its sole discretion.

It is the firm's responsibility to become familiar with and fully informed regarding the terms, conditions, and specifications of this solicitation. Lack of understanding or misinterpretation of any portions of this solicitation shall not be cause for withdrawal after opening or for subsequent protest of award.

Addendums will only be published by the GFIAA Purchasing Department and available for review at <a href="www.grr.org">www.grr.org</a>.

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#### SUBMISSION FORMAT AND EVALUATION CRITERIA

Submissions should include and will be evaluated on the elements outlined below:

### Executive Summary - One (1) page maximum

Summarize the Respondent's strong points and how experience, particularly with similar responsibilities, will benefit the stakeholders.

#### Business Organization - One (1) page maximum

State the full name and address of the organization and, if applicable, the branch office, consultants, or other subordinate elements that will provide or assist in providing the service. Include phone number(s), email address(s) and Respondent's website address. List the name of all principals and/or holding companies and include a short biography for all principals and financial backers. Include a short resume of the manager of the business (if different from above), including the person's experience and background in managing businesses of a similar nature.

#### Recommendation - Twenty-Four (24) pages maximum

State in succinct terms the Respondent's understanding of the major issues of this request. Describe specifically the Respondent's intended plan and responsibilities. Identify important steps that will be taken to meet the GFIAA's expectations. Include proposed rents and fees to the Authority over the proposed term of the lease agreement and include appropriate escalators within the proposal. Include a facility improvement work scope with estimated costs.

#### REQUEST FOR PROPOSAL SUBMISSION

Responses may be delivered physically or electronically. To be considered, complete submissions must be received prior to the due date and time specified (local time).

Hard copy responses can be mailed or otherwise delivered to the address below.

Submission address:

Attn: AJ Nye, Procurement Specialist Gerald R Ford International Airport Authority 5500 44<sup>th</sup> St SE Grand Rapids, MI 49512

• Electronic responses can be securely uploaded as a single pdf document to: https://www.dropbox.com/request/YGpmuzenabdOeGyLBgso

Electronic submissions shall be named with a form or portion of the firm's name as part of the document name.

The firm certifies the response submitted has not been made or prepared in collusion with any other respondent and the prices, terms or conditions thereof have not been communicated by or on behalf of the respondent to any other respondent prior to the official opening of this request. This certification may be treated for all purposes as if it were a sworn statement made under oath, subject to the penalties for perjury. Moreover, it is made subject to the provisions of 18 U.S.C. Section 1001, relating to the making of false statements.

Submissions may be withdrawn by written request only if the request is received on or before the opening date and time.

Submissions not meeting these criterions may be deemed non-responsive.

GFIAA is not liable for any costs incurred by any prospective firm prior to the awarding of a contract, including any costs incurred in addressing this solicitation.

#### **TERMS AND CONDITIONS**

GFIAA reserves the right to require that its standard terms and conditions apply to any actual order placed in response to a firm's submission. No attempt to modify GFIAA's Standard Terms and Conditions shall be binding, absent agreement on such modification in writing and signed by GFIAA.

No payment shall be made to the Respondent for any extra material or services, or of any greater amount of money than stipulated to be paid in the contract, unless changes in or additions to the contract requiring additional outlay by the Respondent shall first have been expressly authorized and ordered in writing by contract amendment or otherwise furnished by the GFIAA.

The intent of these specifications is to solicit a properly designed and all-inclusive response. Any requirements not in the specifications, but which are needed for such a response, are to be included in the submission.

The Gerald R Ford International Airport Authority, in accordance with the provisions of Title VI of the Civil Rights Act of 1964 (78 Stat. 252, 42 U.S.C. §§ 2000d to 2000d-4) and the Regulations, hereby notifies all bidders that it will affirmatively ensure that for any contract entered into pursuant to this advertisement, disadvantaged business enterprises and airport concession disadvantaged business enterprises will be afforded full and fair opportunity to submit bids in response to this invitation and will not be discriminated against on the grounds of race, color, or national origin in consideration for an award.

The Respondent shall not discriminate against an employee or applicant for employment with respect to hire, tenure, terms, conditions or privileges of employment, or a matter directly or indirectly related to employment, because of race, color, religion, national origin, age, sex, height, weight, marital status, or disability that is unrelated to the individual's ability to perform the duties of a particular job or position.

The Respondent shall observe and comply with all applicable federal, state, and local laws, ordinances, rules and regulations at all times during the completion of any contract with the GFIAA.

The terms of this request shall be interpreted, construed and enforced pursuant to the laws of the State of Michigan, and the Parties irrevocably consent to the jurisdiction of the federal and state courts presiding in Michigan.

The GFIAA is tax-exempt and a regional airport authority organized under 2015 P.A. 95, being MCL 259.137 et. seq.

Vendor Representation and Warranty Regarding Federal Excluded Parties List: The Respondent acknowledges that the GFIAA may be receiving funds from or through the Federal Government; such funds may not be used to pay any Respondent on the Federal Excluded Parties List (EPLS). The Respondent represents and warrants to the GFIAA that it is not on the Federal EPLS. If the Respondent is in non-compliance at any time during execution or term of this agreement (including any extensions thereof), the Respondent shall be in breach and the GFIAA shall be entitled to all remedies available to it at law or equity, specifically including but not limited to recovery of all moneys paid to the Respondent, all consequential damages (including the loss of grant funding or the requirement that grant funding be returned), and attorney fees (including the costs of in-house counsel) sustained as a result of the Respondent's non-compliance with this warranty and representation.

Pursuant to the Michigan Iran Economic Sanctions Act, 2012 P.A. 517, by submitting a bid, proposal or response, Respondent certifies, under civil penalty for false certification, that it is fully eligible to do so under law and that it is not an "Iran linked business," as that term is defined in the Act.

Insurance requirements are posted on the Documents and Forms page of the GFIAA website within the Purchasing Terms and Conditions document.

Termination For Cause: Should the firm fail to perform the Work as required by and in accordance with the schedule or time requirements, or otherwise violate any of the terms set forth in the Solicitation Request, it shall constitute

breach of the Contract. Other than in force majeure situations, Respondent shall have five (5) calendar days to cure a breach of the Contract (the "Cure Period") following issuance of GFIAA written notice. Failure to cure a breach of the Contract within said Cure Period shall allow the GFIAA to, without further notice to the Respondent, declare the Contract terminated and proceed with the replacement of the Respondent and the GFIAA shall be entitled to all remedies available to it at law or in equity including a claim against any required payment/performance bonds. Termination Without Cause: Notwithstanding any other provision, at any time and without cause, GFIAA shall have the right, in its sole discretion, to terminate the contract by giving sixty (60) days written notice.

Although it is the intent to contract with one provider, the GFIAA reserves the right to contract with alternate sources if the Respondent is unable or unwilling to service its obligation, or it is deemed by GFIAA to be in its best interest to use alternate sources.

Assignment: Neither party shall assign or delegate any of its rights or obligations under this Agreement without the prior written consent of the other party.

Respondent warrants that they are an authorized provider of products or services of his/her submission.

#### MICHIGAN FREEDOM OF INFORMATION ACT

Information submitted in this solicitation is subject to the Michigan Freedom of Information Act and may not be held in confidence after the Respondent's submission is opened. A submission will be available for review after the project has been awarded.

GFIAA cannot assure that all of the information submitted as part of or peripheral to the Respondent's submission will be kept confidential. Any Respondent submission language designated as confidential is considered automatically invalid and void. GFIAA is subject to the Michigan Freedom of Information Act, which prohibits it from concealing information on or associated with responses, successful or unsuccessful, once they are opened.

# **EVALUATION, STATUS UPDATES/AWARD NOTIFICATION**

The Authority reserves the right to request additional information it may deem necessary after the submissions are received.

As part of the evaluation process, Respondents may be requested to make an oral presentation, at the Respondent's expense, to an evaluation committee. Key staff to be assigned to this project must participate in this presentation unless otherwise waived by the Authority. The presentation may be followed by a question-and-answer session.

The Authority reserves the right at its discretion to waive irregularities of this solicitation process.

In the event of extension errors, the unit price shall prevail, and the Respondent's total offer will be corrected accordingly. In the event of addition errors, the extended totals will prevail, and the Respondent's total will be corrected accordingly. Respondent must check their submission where applicable. Failure to do so will be at the Respondent's risk. Submissions having erasures or corrections must be initialed in ink by the Respondent. Respondents are cautioned to recheck their submissions for possible errors.

The Respondent shall not be allowed to take advantage of error, omissions, or discrepancies in the specifications.

The Authority, at its sole discretion, reserves the right to award to the Respondent whose response is deemed most advantageous to the Authority. The Authority, at its sole discretion, shall select the most responsive and responsible Respondent and evaluate all responses based on the requirements and criterion set forth in this solicitation while reserving the right to weigh specifications and other factors in the award. The Authority reserves the right to reject any and all submissions as a result of this solicitation.

The Authority reserves the right to award by line item when applicable and to accept or reject any or all parts of a submission.

Accelerated discounts should be so stated at the time of submission. If quick-pay discounts are offered, The Authority reserves the right to include that discount as part of the award criterion. Prices must, however, be based upon payment in thirty (30) days after receipt, inspection, and acceptance. In all cases, quick-pay discounts will be calculated from the date of the invoice or the date of acceptance, whichever is later.

Award notifications are posted on the Authority website. It is the Respondent's responsibility to monitor the website for status updates.

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### **Appendix A**

#### **Facility Assessment**

GRFIA - Building 413

# FACILITIES ASSESSMENT DATA



CLIENT: GRFIA

**BUILDING: Building 413 - AV Flight** 

Tenant

**DATE: April 5, 2022** 

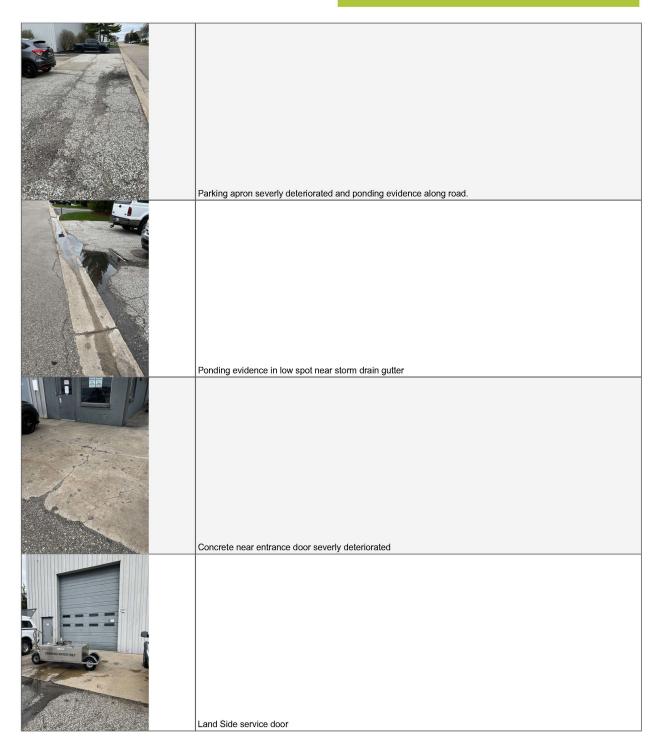
Good = Item meets current and future needs, no recommendation for improvement for the next 10 years
Fair = Item meets current use, showing signs of age and should be replaced in the next 10 years
Poor = Item is nearing the end of it's useful life, current need, should be replaced in the next 5 years
Replace = Item no longer meets current use, is outdated, does not meet code, and should be replaced in the next 3 years

SITE					
PARKING LOTS	GOOD	FAIR	POOR	REPLACE	COMMENTS
Quantity					appears adequate, limited building use
Condition					minimal deterioration or cracks
Barrier Free Parking			ightharpoonup		adequate parking Land Side / No HC Marked
Drainage					wet, ponding after rain
PEDESTRIAN SERVICES	GOOD	FAIR	POOR	REPLACE	COMMENTS
Sidewalks and Curbs			$\checkmark$		Asphalt and concrete broken and worn on landside
Barrier Free Access			$\overline{}$		None marked
OUTDOOR ELEMENTS	GOOD	FAIR	POOR	REPLACE	COMMENTS
Building Signage				~	Sign faces removed with electrical exposed
Landscaping		<b>✓</b>			minimal but maintained
Irrigation		<b>✓</b>			minimal but maintained
Fencing	<b>~</b>				
Drainage			$\checkmark$		Standing water after rain
Surface / ADA Access		~			
SITE UTILITIES	GOOD	FAIR	POOR	REPLACE	COMMENTS
Storm Water	$\checkmark$				
City Water					
Sewer					
Incoming Electrical Service					
ADOLUTEOTUDAL					
ARCHITECTURAL	GOOD	EAID	POOR	REPLACE	COMMENTS
ACCESSIBILITY		FAIR			COMMENTS
Building Entrances					N 1 · · · · · · · · · · · · · · · · · ·
Toilet Rooms			⊢∺		No barrier free accessible restrooms
Drinking Fountains					N/A
Stairwells			_ U_	<u> </u>	Steel stair to storage shelf in hanger
STRUCTURE	GOOD	FAIR	POOR	REPLACE	COMMENTS
Foundations		~			
Slabs on Grade		~			Epoxy coating worn and patchy
Load Bearing Walls / Columns		<b>✓</b>			
Supported Floor Framing		~			Steel storage platform used for tires

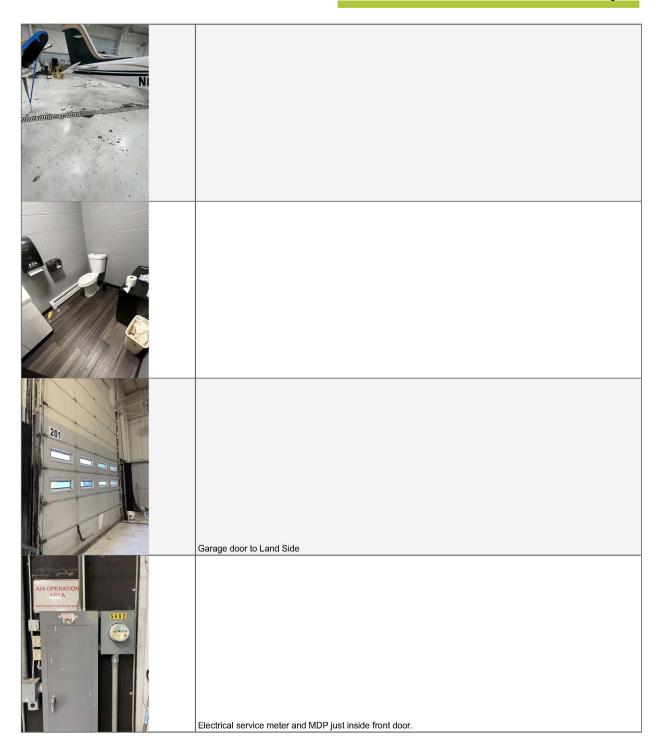
Roof Framing		~			
Roof Deck					
BUILDING ENVELOPE	GOOD	FAIR	POOR	REPLACE	COMMENTS
Roofing Membrane and Flashings					
Roof Gutters and Downspouts					
Exterior Walls					
Windows / Glazing		<b>V</b>			
Trim, Fascia, and Soffits					
Exterior Doors				ō	Hollow metal with Card Access
Hanger Doors			一百一		Newer Doors, motors, and controls.
SAFETY + SECURITY	GOOD	FAIR	POOR	REPLACE	COMMENTS
Fire Protection					Non existant
Stairwells			$\checkmark$		
Card Access	<b>V</b>				
Security Vestibule	<b>V</b>				
Security Camera					
0, 0, 0, 0, 0, 1, 0, 1, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0,					
FOOD SERVICE	GOOD	FAIR	POOR	REPLACE	COMMENTS
Deliveries					
Storage		<b>V</b>			
INTERIORS / FINISHES	•		<del>}</del>		
FLOORING	GOOD	FAIR	POOR	REPLACE	COMMENTS
Toilet Rooms					Not excessible
Hangar Floor			$\overline{\mathbf{V}}$		Coating peeling and worn
Offices					377.55
					COMMENTS
WALLS	GOOD	FAIR	POOR	REPLACE	
Toilet Rooms					Remodeled
Offices					
CEILINGS	GOOD	FAIR	POOR	REPLACE	COMMENTS
Toilet Rooms					
Open Hangar Ceiling			<u></u>		Deck liner in poor condition
Offices			<u></u>		
	GOOD	FAIR	POOR	REPLACE	COMMENTS
DOORS + HARDWARE	<b>□</b>	✓	FOOR ✓	C	NO. OF THE PARTY O
Bifold Hangar Door					Exterior in good conditions
- Indigate boot	GOOD	FAIR	POOR	REPLACE	Newer bifold hangar door
WINDOWS	G00D	FAIR ✓		REFEACE	Adagusta
					Adequate
	GOOD	FAIR	POOR	REPLACE	
		I AIN	I JUN		
CABINETS / STORAGE / COUNTERS					Adequate and in Fair condition

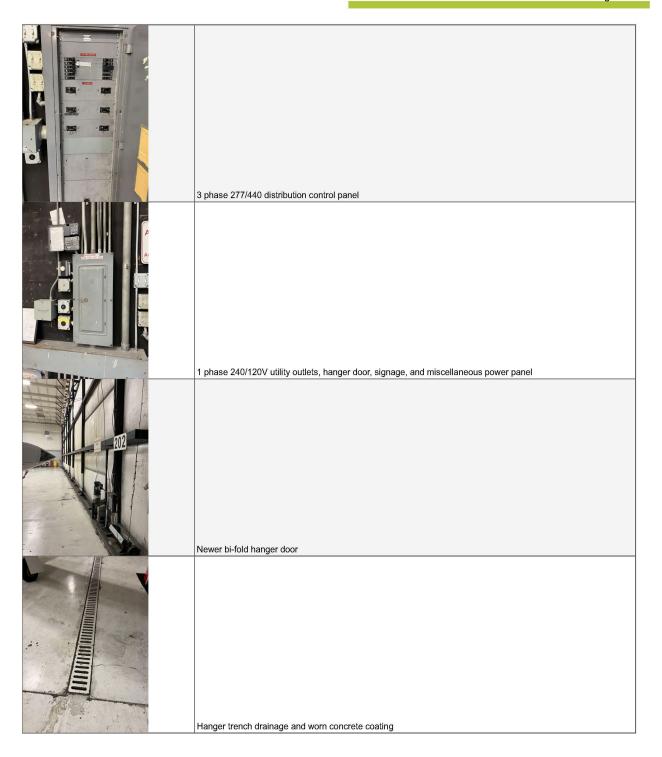
			1		
MECHANICAL					
HVAC	GOOD	FAIR	POOR	REPLACE	COMMENTS
Furnaces (Maintenance and Offices)	0				Three furnaces are at the end of their useful life and warrant demolition and replacement. Ductwork and associated insulation is in poor shape with multiple cut outs and holes. Ductwork system should be replaced completely.
Radiant Tube Heaters		<u>~</u>	$\checkmark$		Infrared tube heaters are installed within the hangar spaces and appear to be in fair condition in most locations.  Sections of tube appear to have corrosion, indicating possible moisture or failing tube element.
Hangar Door Deicing					System appeared to be in working condition with no complaints
Rooftop Units					Rooftop units appear to be of different vintages which indicated replacement has been done on an as needed basis. Appear to use R-22 refrigerant and failure of referigeration circuit will require complete unit replacement due to R-22 phase out
Forced Air Heaters					Forced air heaters within hangars appear to be original and appears to not be in working condition. Warrants removal/replacement with roofing.
Ventilation					Entire space appears to be underventilated or have no working ventilation at all.
Building Management System / Controls			~	~	No BMS, all local thermostats
Energy Efficiency					No energy efficiency upgrades
Room Level Terminal Equipment					All ductwork and diffusers are original and should be replaced.
PLUMBING	GOOD	FAIR	POOR	REPLACE	COMMENTS
Storm System					System appears to be original cast iron and should be replaced. Scoping can be peformed to determine extent of replacement.
Sanitary System		_	$\sim$		System appears to be original cast iron and was originally used for maintenance (inidcating possible build up in below grade sanitary). Replacement may be necessary. Maintenance has been done on piping and oil separator recently (jet/vac of system). Scoping can be peformed to determine extent of replacement.
Domestic Water Piping		~			Some areas of the building have new copper piping, but others have original piping and insulation. Confirm if piping elbow insulation need to be abated.
Water Heaters					Water heater appears to have been replaced but likely will warrant replacement in the next 5 years
Plumbing Fixtures		$\checkmark$			Restrooms appear to be updated. Flush valves fair condition.
Drinking Fountains					Original Drinking fountains and warrant replacement.
g . oun	_				
Fire Protection					Not sprinkled and no foam system in place
					Not sprinkled and no foam system in place
Fire Protection					Not sprinkled and no foam system in place
		FAIR	POOR	REPLACE	Not sprinkled and no foam system in place  COMMENTS
Fire Protection					
Fire Protection  ELECTRICAL	GOOD	FAIR	POOR	REPLACE	

Interior Lighting					Fluorescent troffers
Distribution + Branch Panels		<b>~</b>			
Emergency Lighting			ightharpoons		
Receptacles + Circuiting			~		
Lighting Controls			~		Toggle switches
Telephone Systems			~		Dated
Fire Alarm System					No fire alarm
The state of the s					
PHOTOGRAPHY					
РНОТО	NOTE				
	Exterior meta	al siding in FA	NR condition.	Paint is fade	ed but serviceable. Many dents but no appearance or reports o
	Evidence of	leakage in ma	asonry wall a	nd paint at of	fice area
	Exterior build	lina liaht missa	sing and wire	s severed.	









Newer high-bay lighting and gas infra-red heating units

# Appendix B

### **Lease Premises**



# **Exhibit C**

# **Example Aeronautical Activity Permit**



# **AERONAUTICAL ACTIVITY PERMIT - 2022**

	The Gerald R. Ford Interna	ational Airport	Authority ("Authority") grants to:	
-				_
		(Addres	c)	<u>-</u> , _,
As a condition of being g and Exhibit B (attached h	ranted the right to use Airp ereto), at the Airport, Grant	ort property:	and conduct the Activity or Activit	ies set forth on Exhibit A
(1) comply with all a Minimum Standards an eference; and	applicable Regulatory Mea d Rules and Regulations,	sures includi copies of v	ng, but not limited to, those spo which accompany this Permit a	ecified in the Authority's and are incorporated by
	directives issued by the Autris Permit and/or the use of		President & CEO governing or pe erty; and	ertaining to the Activity or
(3) pay the fees and he use of the Airport pro		uthority for th	e Activity or Activities authorized	by the Permit and/or for
(4) procure and mair or Activities authorized by	ntain insurance set forth in hthis Permit and/or for the	the Minimum use of Airpor	n Standards or as required by the t property, and	Authority for the Activity
	pair and pay for any damag nd/or use of the Airport; an		roperty, facilities or equipment re	sulting from its Activity or
iabilities, losses, suits, co o any property, including ees, court costs, and exp occupancy of the Premis subcontractors, licensees such injury, death or dan	laims, judgments, fines or of all reasonable costs for in pert fees), of any nature whes by Grantee, or the acts or invitees, regardless on age is caused by the act of	demands arise vestigation a vestigation a vatsoever arise or omissions f where the iter omission comission of	s and employees completely har sing by reason of injury or death on defense thereof (including but sing out of or incident to this Agre s of Grantee, its officers, agents, njury, death, or damage may occ if the Authority, its agents, repress of any such claims or actions.	of any person or damage t not limited to attorneys' ement and/or the use or employees, contractors, cur, except to the extent
The term of this permit sl	nall commence as of the 1 <sup>s</sup>	<sup>t</sup> day of Janua	ary 2022 and continue until Dece	mber 31, 2022.
	VED AND WLEDGED		GERALD R. FORD INTERNATIONAL AUTHORITY	AIRPORT
BY:	- Printed)	By:		
		ITS:		
(Sign	NATURE)			

Northern Jet Management AERONAUTICAL ACTIVITY PERMIT

# **Exhibit D**

# **Example Commercial Activity Permit**



# **COMMERCIAL ACTIVITY PERMIT - 2019**

The Gerald R. Ford International Airport Authority ("Authority") grants to:

_	(1	GRANTEE)	
<del>-</del>			
-	10	Address)	
		perty and conduct the Activity or Activities	set forth on Exhibit A
(1) comply with all a Minimum Standards and reference; and	pplicable Re <mark>gul</mark> atory Measures in B Rules and Regulations, copies	ncluding, but not limited to, those speci s of which accompany this Permit and	fied in the Authority's are incorporated by
(2) comply with any d Activities authorized by th	lirectives issued by the Authority of is Permit and/or the use of Airport	or the President & CEO governing or perta t property; and	nining to the Activity or
(3) pay the fees and the use of the Airport prop		for the Activity or Activities authorized by	the Permit and/or for
(4) procure and main or Activities authorized by	tain insurance set forth in the Mir this Permit and/or for the use of a	nimum Standards or as required by the Ar Airport property; and	uthority for the Activity
(5) clean, restore, rep Activities on the Airport ar	pair and pay for an <mark>y da</mark> mage to Air nd/or use of the Airport; and	port property, facilities or equipment resul	ting from its Activity or
liabilities, losses, suits, cl- to any property, including fees, court costs, and exp occupancy of the Premise subcontractors, licensees such injury, death or dam	aims, judgments, fines or demand all reasonable costs for investiga pert fees), of any nature whatsoeve es by Grantee, or the acts or omi s, or invitees, regardless of where hage is caused by the act or omis	officers and employees completely harmleds arising by reason of injury or death of a tion and defense thereof (including but not or arising out of or incident to this Agreem issions of Grantee, its officers, agents, ere the injury, death, or damage may occur sion of the Authority, its agents, representative of any such claims or actions.	any person or damage ot limited to attorneys' nent and/or the use or mployees, contractors, except to the extent
The term of this permit sh	all commence as of the 1 <sup>st</sup> day of	January, 2019 and continue until December 1	oer 31, 2019.
	/ED AND VLEDGED	GERALD R. FORD INTERNATIONAL AIR AUTHORITY	RPORT
BY:	Printed)	By:	
Ітs:	<u> </u>	ITS:	
( <b>S</b> IGN	ATURE)		

Steelcase Aeronautical activity Permit